

Questionnaire

Stripe Review Recommendation #	Questions
<p>3 - The proposals above may increase the time and attention that members may be required to give their boards. It will most certainly demand more time from the chairpersons of boards. This may necessitate a review of the compensation of Board members due to the increase in accountability, responsibility, expertise, and time required of them. This would apply, in particular, to board chairs and committee chairs.</p>	<p>Q. 3. Has there been any review of the compensation of board members?</p> <p>[] If Yes, What are the major findings?</p> <p>[] If No, Why do you think it is not necessary?</p>
<p>11 - If system priorities and funding of regional partnerships and global programs increase in importance, center and systems' governance structures will need to adjust to this new reality. To enhance the oversight of inter center collaboration among centers the Panel endorses the practice of joint board memberships. Boards of such centers may also occasionally meet jointly, to review their programs and performance.</p>	<p>Q. 11.1. How many center boards have joint board member?</p> <p>Q. 11.2. How many centers are holding joint board meetings?</p> <p><i>Please list Centers:</i></p>
<p>17 - The annual evaluation of the center DG is the responsibility of the full board. A wide range of inputs, including feedback from center staff should be sought by the board as part of the evaluation process. The findings of the evaluation and their implications should be discussed in the full board, and communicated by the board chair to the DG. Remuneration, incentives and other benefits given to the DG should be disclosed to the board.</p>	<p>Q. 17. How many Centers have in place a process of annual evaluation of the Center DG that involves a wide range of inputs including feedback from staff (e.g. 360°)?</p> <p><i>Please list Centers:</i></p>
<p>18 - Boards should conduct their annual self assessment and an evaluation of the chair in a formal manner with clear guidelines. Committees and their chairs should also be evaluated in a similar manner. The board chair should discuss with each member his/her performance annually and offer guidance for improvement as appropriate. The Panel strongly reiterates the crucial role of EPMRs in providing an independent cross-check of center governance, and as an important means for strengthening the performance and accountability of center boards.</p>	<p>Q. 18. How many boards conduct annual self-assessment of each of their committees?</p> <p><i>Please list Centers:</i></p>
<p>19 - Succession planning for board chair and members should commence at least a year ahead of the vacancy. For the DG, the succession planning process should be set in motion with an even longer lead time. In addition to the DG's appointment, the board should also approve the appointments of the deputy DGs (if any) and other members of the senior management team, based on the recommendations of the DG.</p>	<p>Q. 19.1. How many boards commence succession planning for the board chair at least a year ahead of the vacancy?</p> <p>Q. 19.2. How many boards commence succession planning for board members at least a year ahead of the vacancy?</p> <p><i>Please list Centers:</i></p>
<p>21 - For members-at-large, a Board should carry out a systematic analysis of its needs for expertise / skills / representation. In order to improve transparency in the recruitment process, CGIAR stakeholders and shareholders should be invited to submit nominees for the available membership slots.</p>	<p>Q. 21. How many Centers invite open nominations from CGIAR stakeholders and shareholders while recruiting board members-at-large?</p> <p><i>Please list Centers:</i></p>
<p>22 - Special attention needs to be given to increasing the efficiency of functioning of the boards. Appropriate agenda setting, timely circulation of papers/documents well ahead of meetings, and summarizing the issues for strategic discussion and decision making will enable members to be more effective. The chair needs to play a lead role in running efficient meetings and facilitating decision making.</p>	<p>Q. 22/30. How many boards have a formal set of guidelines concerning agenda setting, circulation of papers for meetings, and summary of key decisions?</p> <p><i>Please list Centers:</i></p>
<p>30 - Center board should seek and ensure that it receives from management all the information the board needs for performing its guidance and oversight responsibilities — for it alone has ultimate accountability for all aspects of center performance.</p>	
<p>23- The board secretary should report to the board chair in regard to all board matters. Annual evaluation of the board secretary should be dealt with by the board chair in consultation with the rest of the board and other relevant officials.</p>	<p>Q. 23.1. How many Centers have their board secretary report to the board chair on all board-related matters?</p> <p>Q. 23.2. How many board chairs carry out a formal evaluation of the board secretary in consultation with the rest of the board and other relevant officials?</p> <p><i>Please list Centers:</i></p>
<p>31 - Boards should promote greater openness and transparency with respect to the governance of the centers. Annual reports of the centers should publish performance indicators, both outcome and process related, so as to enable all stakeholders to understand and assess the impact of their programs. Major board decisions and quarterly updates of center's financial</p>	<p>Q. 31. How many Centers publish PM indicators in their annual report?</p> <p><i>Please list Centers:</i></p>