

Road Map of the Proposed CGIAR Financial Management Guideline

In our continuing efforts to align the CGIAR's fiduciary standards with best practices and evolving business processes, the CGIAR Secretariat, in collaboration with the CGIAR finance community and external experts, is leading the update of the CGIAR Financial Management Guideline (FG1). The attached Road Map summarizes the key changes in coverage in the current and proposed versions of the guideline.

Current plans call for approval of FG1 by year end and adoption beginning January 1, 2007.



DRAFT
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ROAD MAP
Of the Proposed
CGIAR Financial Management Guideline
(Financial Guidelines Series, No. 1)

| TOPICS | CURRENT | PROPOSED |
|---|---|---|
| 1. Governance | Focuses on Center Board committees and management | Expands coverage of oversight to Center and System levels. |
| 2. Risk Management | Financial risk management | Enterprise risk and business continuity. |
| 3. Computerization and Information Management | Financial information systems and financial accountability | Enterprise and business process information systems (partnership, collaboration, shared services and others). |
| 4. Internal Control and Internal Audit | Financial control, financial and operational audits | Internal Control Framework (e.g. COSO) as key to achieving organizational objectives. Strategic approach. |
| 5. Performance Measurement | Financial indicators for planning and controlling Center operations | Performance Measurement (PM) System to promote performance and accountability. Financial indicators and methodology for computation standardized. |